Yale University

Yale Center for International and Area Studies P.O. Box 13A Yale Station New Haven, Connecticut 06520 Campus address: 85 Trumbull Street Telephone: 203 432-3410 Fax: 203 432-5963

October 23, 1993

Ms. Heather Salome
Yale Center for International & Area Studies
Councils on West European and
Latin American Studies
35 Trumbull Street

Dear Ms. Salome:

I am, by this letter, immediately suspending you from work without pay as a result of your repeated refusal to meet with me to discuss work related matters. The suspension will be in effect for the rest of today, Friday and Monday. Please make arrangements with your union steward to meet with me upon your return to work on Tuesday morning, November 2, 1993.

Sincerely,

/bak

CC: Gaddis Smith, Director, YCIAS
David Cameron, Chairman, WES
Gilbert Joseph, Chairman, LAS
Beth Anderson, Labor Relations
File

Beverly a. Kimbra